



Lehman Brothers Seminar

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Cautionary statements concerning forward-looking statements

Certain statements contained herein are forward-looking statements including, but not limited to, statements that are predications of or indicate future events, trends, plans or objectives.

Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks and uncertainties.

Please refer to AXA's Annual Report on Form 20-F and AXA's Document de Référence for the year ended December 31, 2006, for a description of certain important factors, risks and uncertainties that may affect AXA's business. In particular, please refer to the section "Special Note Regarding Forward-Looking Statements" in AXA's Annual Report on Form 20-F.

AXA undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise.



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The transformation of the insurance industry

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AXA is well positioned to benefit from the new environment

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Conclusion

The on-going revolution of the insurance business model

The Old World

- Risks pooled and borne by the insurers
- Requiring a relatively large amount of capital, not always efficiently used
- No or limited risk management

The New World

- Risks pooled and structured by the insurers
- Requiring moderate amount of capital with appropriate capital management
- Risk management becomes a business enabler

Solvency II should be much awaited by market participants

*Industry changes
are increasingly
acknowledged by
rating agencies...*

- S&P's Enterprise Risk Management
- Moody's Risk Management Analysis
- Fitch's stochastic model (PRISM)

*...and by some
local regulators...*

- UK's ICA/ICG
- Swiss Solvency Test

*...while the
Solvency I
framework still
maintains
European insurers
in the "Old World"*

- No differences between risks
- ALM not taken into account
- Conservative approach to hybrid capital, putting insurers at a disadvantage to banks
- No recognition of diversification and advanced risk transfer techniques
- No harmonisation across Europe



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Solvency II principles are good!

*Regulatory
benefits from
efficient risk
management...*

- Possible use of internal models, on a fully economic basis
- Diversification benefits

*...and
harmonization of
the European
landscape...*

- A simple standard model, with limited options
- A clear standard for calibrating technical provisions
- A lead supervisor

*...should be a
competitive
advantage for the
European industry*

- Streamlining of supervision and harmonization of rules will shape a single European insurance market
- Solvency II is on the front of international developments and will set a standard for further international convergence

The draft directive points in the right direction on key issues...

Economic approach to capital requirements

- Recognition of risk transfer and mitigation techniques (reinsurance, hedging, securitization...)

Competitive approach to available capital

- Definitions for tier 1 and tier 2 capital may be in line with banking sector
- Quantitative rules give flexibility (minimum 1/3 of Tier 1 in available capital)

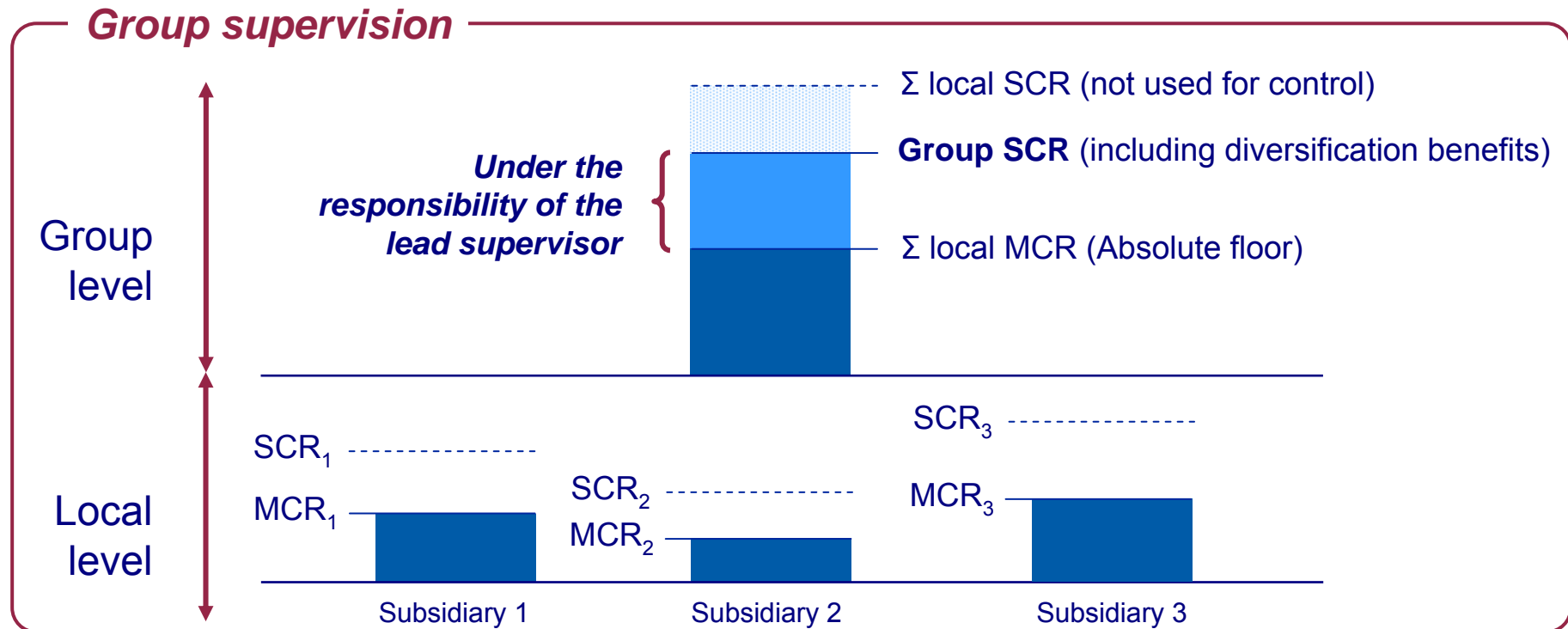
A true Group treatment

- Only MCR⁽¹⁾ controlled at local level, and without capital add-on
- CEIOPS as a consultative body in case of disagreement between supervisors or between the company and supervisors



(1) MCR (Minimum Capital Requirements): absolute minimum solvency, simple assessment
SCR (Solvency Capital Requirements): target solvency, calculated with standard model, or internal model, if validated by supervisors

...notably on Group treatment...



- Explicit support from the Group limits local supervision to entity's MCR
- In case of breach of MCR_i , Group support is capped at $SCR_i - MCR_i$

...but major shortfalls have to be avoided in order for Solvency II to reach its initial goals...

Remaining Group treatment issues

- Quantum of diversification benefit
- Treatment of non-EU subsidiaries
- Intra-group fungibility of capital should be fully recognized

Remaining calibration and modeling issues

- P&C underwriting risk (50% of premiums) is 3x higher than under Solvency I
- The model as a whole should be pre-tax, to reflect reality in distressed situations

Need for consistency

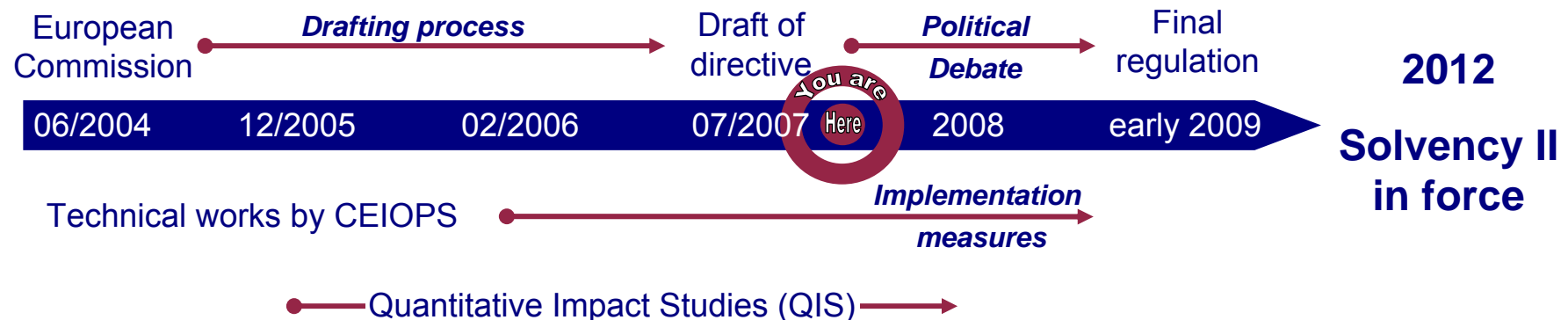
- Some balance sheet items need to get the same regulatory treatment if comparable in nature (e.g. split available capital / technical provisions in Life)
- Solvency II has to be aligned with IFRS phase 2 framework

...including all the risks associated with any political debate

Political risk

- Entry into the political phase of the discussion shouldn't jeopardize recent progress and *un-knit* the Solvency II ambition

The Solvency II timetable





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Risk management and stochastic modeling are key drivers of this revolution at AXA

*AXA's Enterprise Risk Management assessed 'Excellent' by S&P
- 2 insurers only in Europe -*

*Development of
risk adjusted
indicators...*

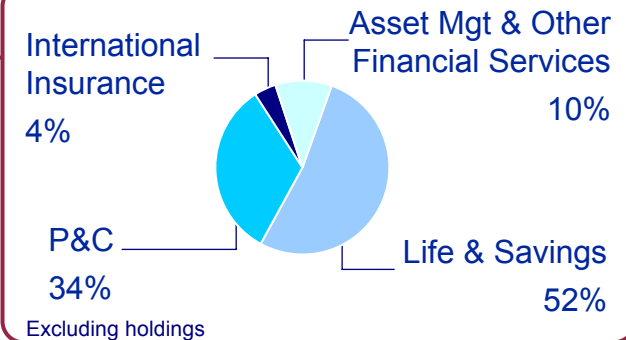
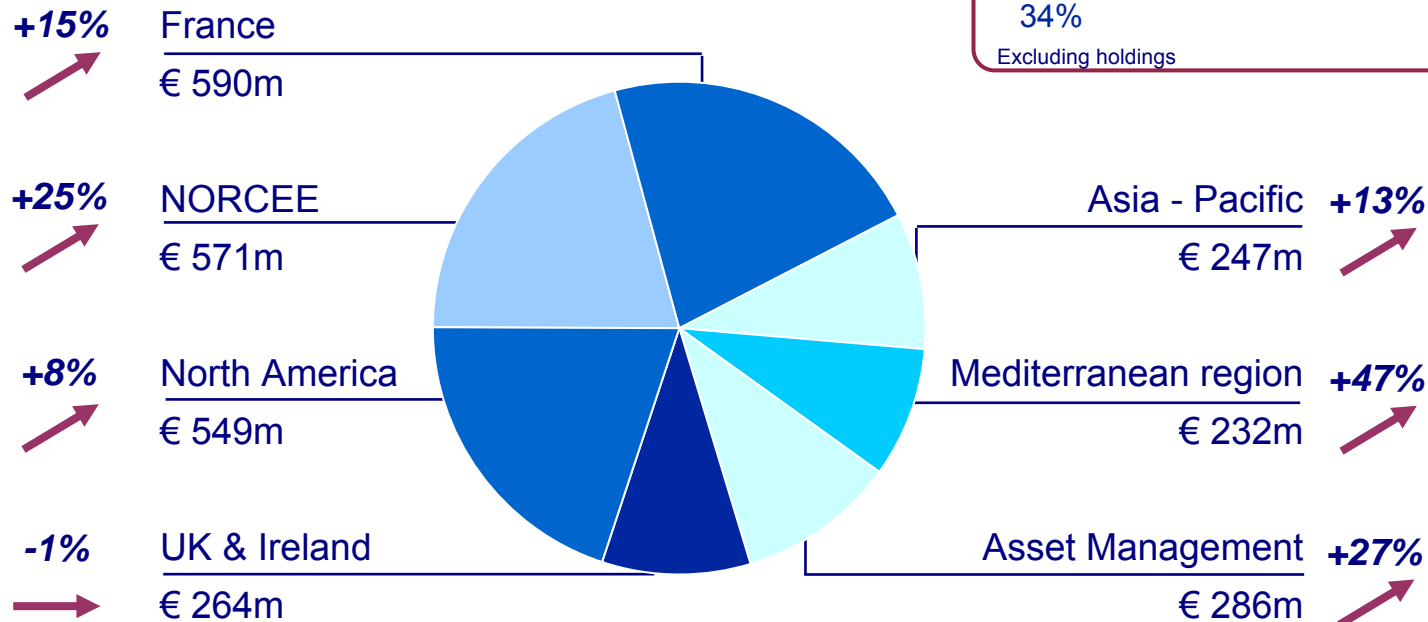
- AXA's risk management organisation and stochastic modeling framework are instrumental to key business processes:
 - ▶ Economic capital
 - ▶ ALM
 - ▶ Risk transfer optimization
 - ▶ Product pricing
 - ▶ Value (EEV)

*...increasingly
embedded across
the company*

- Employees and distributors' incentives
- Management compensation
- Financial communication

AXA offers a very strong diversification of growth and earnings engines

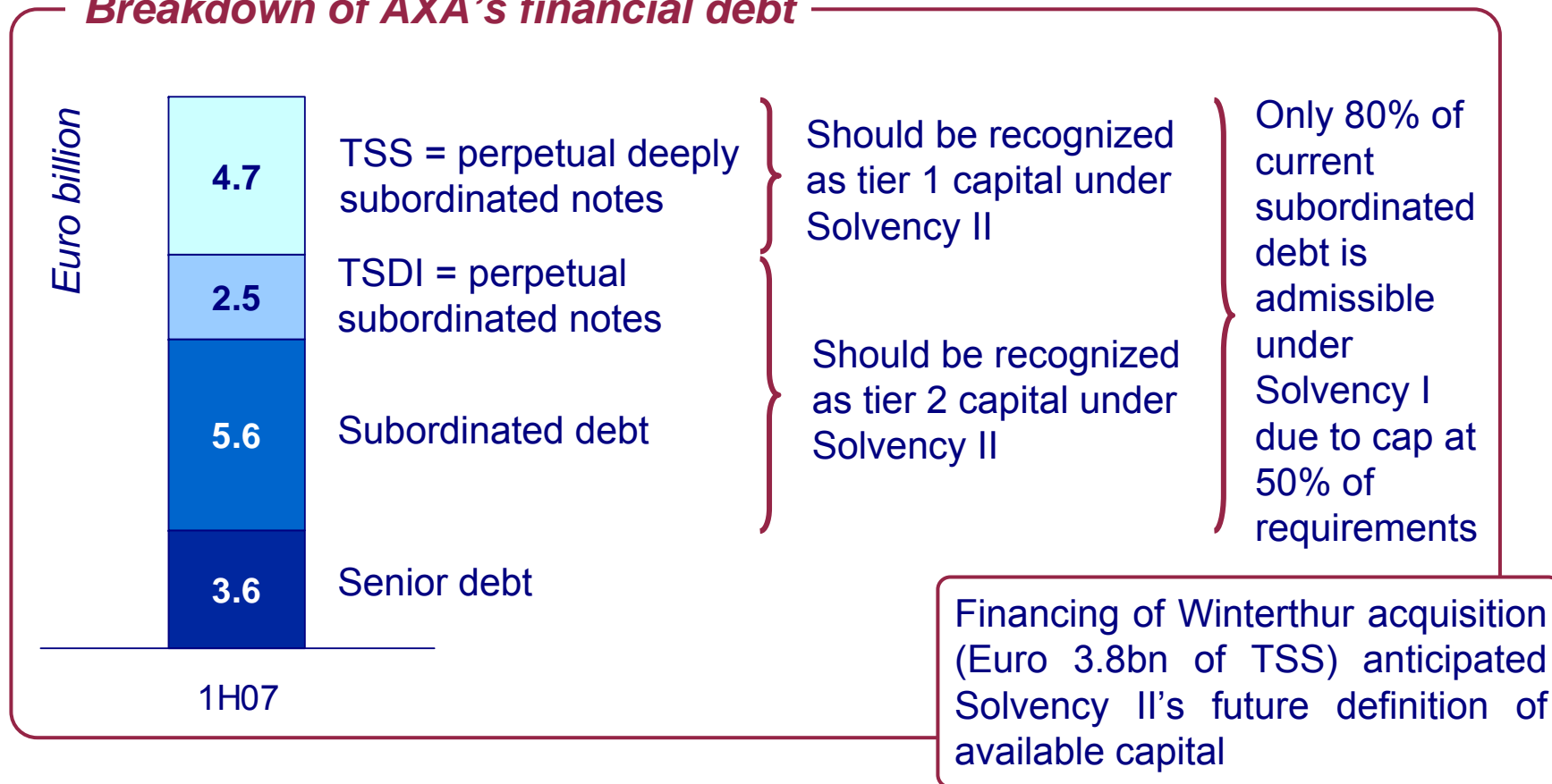
Breakdown of 1H07 underlying earnings⁽¹⁾



Diversification benefit of 46% according to AXA's long term economic capital

AXA's financial structure to benefit from new definition of available capital

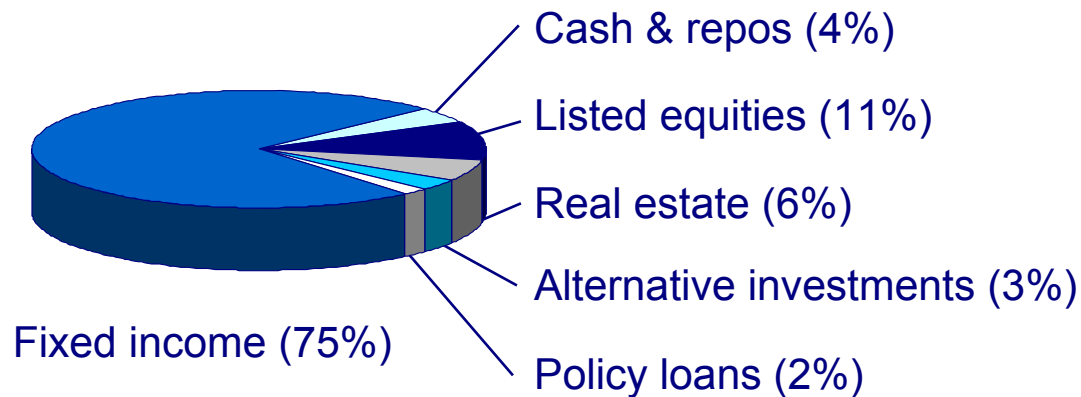
Breakdown of AXA's financial debt



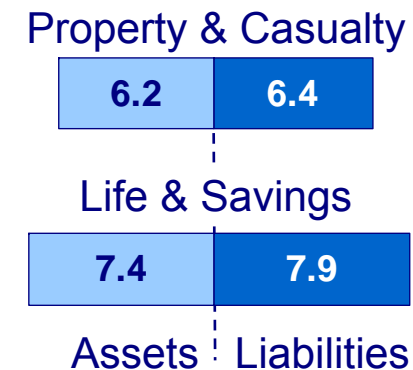
Capital structure should be the main driver for efficient hard capital management

AXA's asset allocation reflects the multi-year nature of the insurance business

Asset allocation



Duration gap

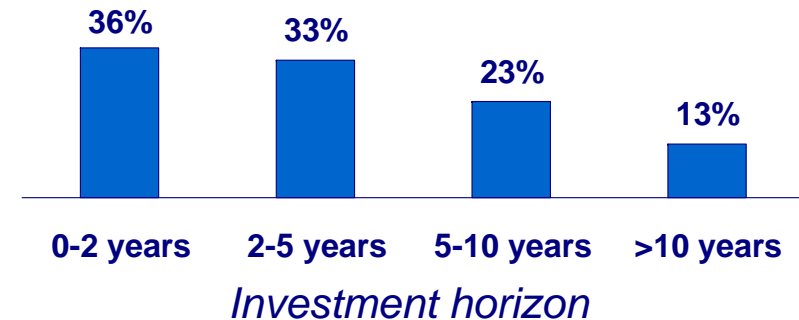


QIS3 charges for interest rate risk

Requirements on bonds are obtained by stressing the yield curve (non parallel shift: higher stress for short term maturities), e.g.

- ▶ Fully matched: no charge
- ▶ 7 year duration with 1year mismatch: ~2% of asset value

QIS3 charges for equity risk (option)



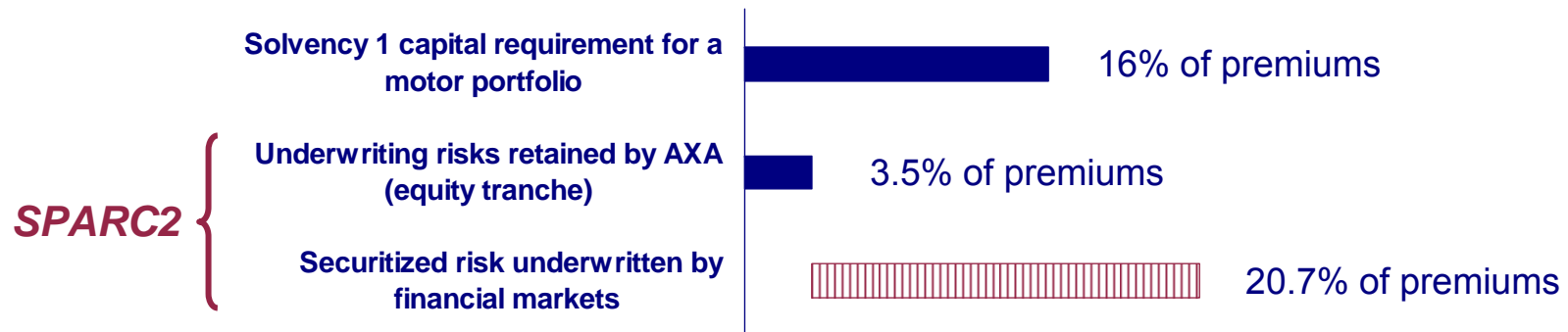
Solvency II should support AXA's ALM strategy

AXA is pioneering the transfer of insurance risks to financial markets

AXA's Insurance-Linked securitizations

- SPARC (2005 / € 200m / AAA to BBB tranches):
 - ▶ 1st securitization of a motor portfolio
- OSIRIS (2006 / € 300m / A+ to BB+ tranches):
 - ▶ 1st extreme-mortality risk coverage program
- SPARC2 (2007 / € 450m / AAA to BB- tranches):
 - ▶ 1st securitization of multiple motor portfolios on a pan-European basis

Potential of securitization as a capital management tool: SPARC2





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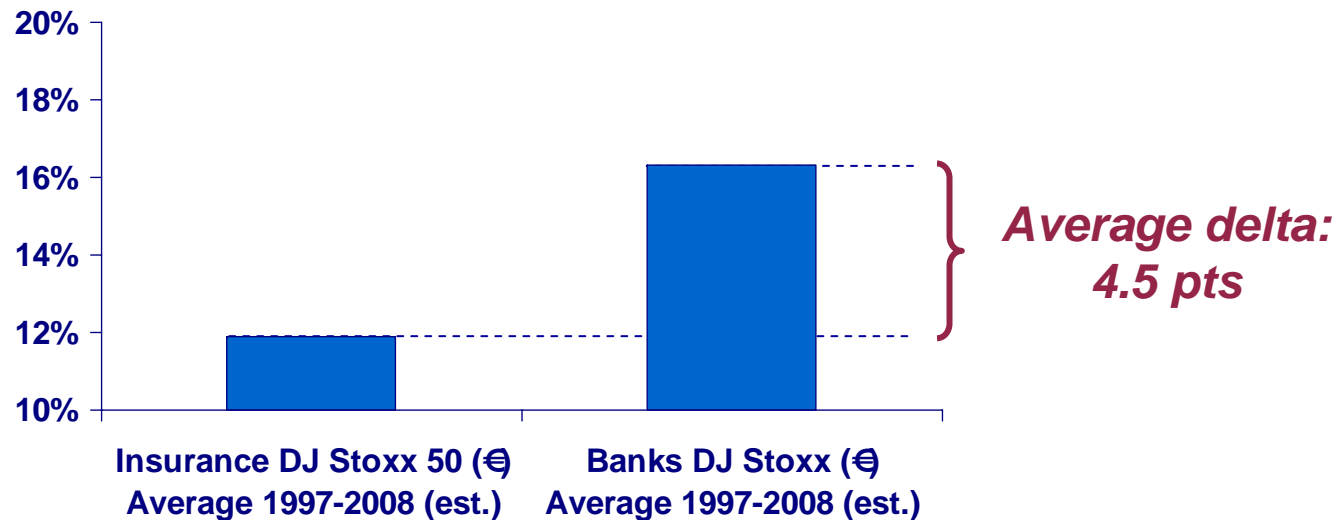
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A successful implementation of Solvency II should be beneficiary for insurance investors

- If successfully implemented, Solvency II should...
 - ▶ Foster transparency, discipline and risk management
 - ▶ Give flexibility to capital management
- ...Contributing to higher/less volatile ROEs and leading to more attractive insurance stock valuations

Insurers and Banks' RoE





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