2012
Full-Year
Earnings

Paris - 21 February 2013



Cautionary note concerning forward-looking statements

Certain statements contained herein are forward-looking statements including, but not limited to, statements that are predictions of or indicate future events, trends, plans or objectives.

Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks and uncertainties.

Please refer to the section "Cautionary statements" in page 2 of AXA's Document de Référence for the year ended December 31, 2011, for a description of certain important factors, risks and uncertainties that may affect AXA's business.

AXA undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise.

AXA at a glance

90.1 Euro billion revenues (1)

1,116 Euro billion assets under management (2)

4.3 Euro billion underlying earnings (1)

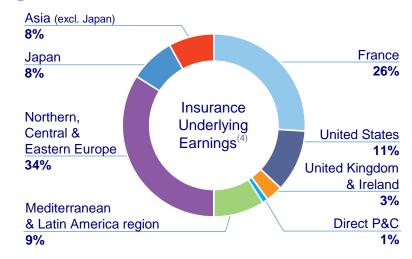
53.7 Euro billion shareholders' equity (2)

102 million customers (2)

57 countries (2)

1 st insurance brand worldwide (3)

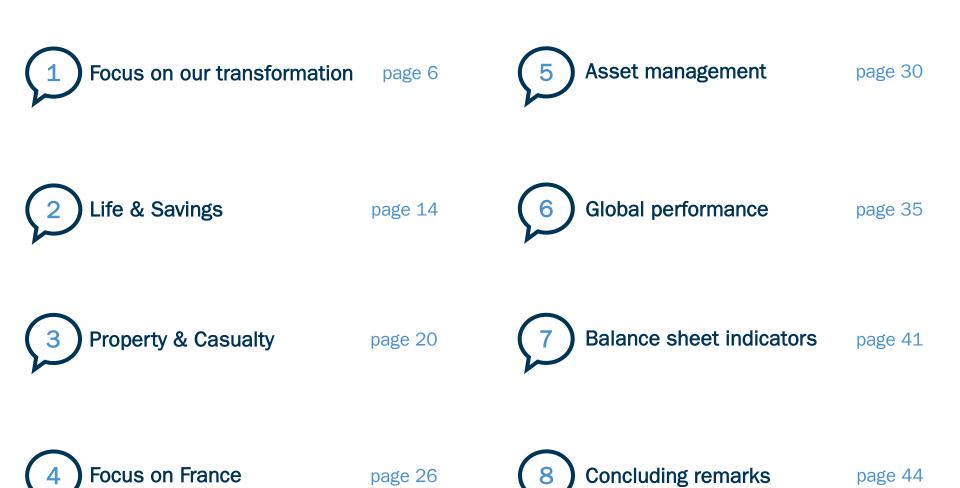
Regions



Business lines



Agenda



Halfway towards Ambition AXA, we are on track

2012	Performance	A performance aligned with the financial objectives of Ambition AXA
	Execution	Thanks to the commitment of the teams, the roll-out of the Group's strategic priorities continues to be on track
	Strength	Further strengthening of the balance sheet and of the solvency ratios
	Turnaround	Addressing the crisis-borne issues, in particular in the United-States and in asset management
	Transformation	Beyond the accomplishments of the year, the Group continues its transformational journey

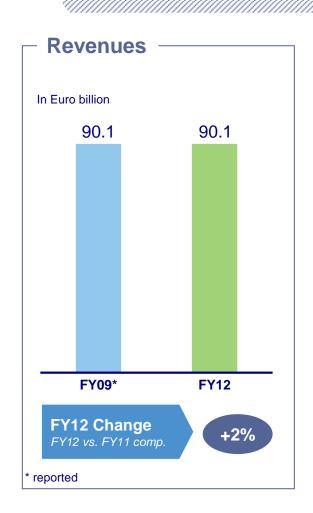
2012 Full-Year Earnings

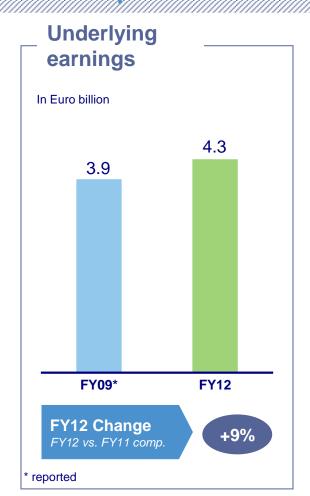


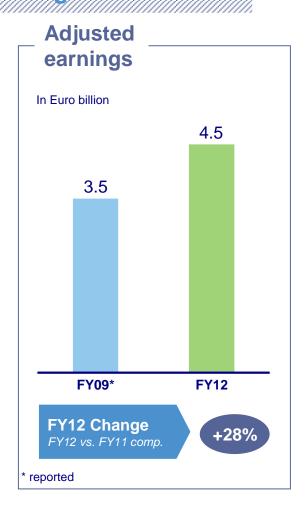
Henri de Castries
Chairman & Chief Executive Officer



Evolution of Group revenues and earnings

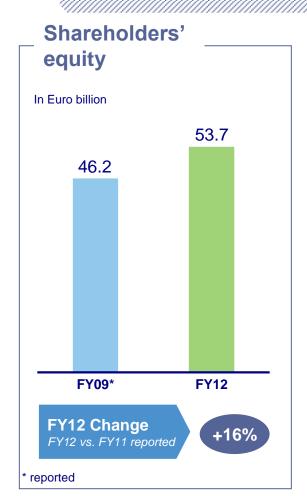








Evolution of main financial solidity indicators







Building a Group...

more collaborative



Launch of the Life & Savings and Property & Casualty Global Business
Lines: multi-country products, platform optimization, acceleration of skill and people transfers between entities ...

Creation of a **Diversity & Inclusion** department with a dedicated governance, workshops for executives, and a diversity index added to the annual employee survey ...

Strengthening the **social dialogue**: signature with social partners of a **European agreement on anticipating changes**. This agreement is unique in the financial services sector.

« **Group Senior Executives** »: creation of a tightened and comprehensive team of the top 170 managers worldwide, responsible for the involvement of the teams in the Group's transformation.

AXA Miles: 50 free shares allocated to all AXA employees worldwide, thus associating them with the success of Ambition AXA's implementation.

2012



Building a more secure world: the collective interest is our interest





Supporting research excellence on risks







Helping populations face climate risks





Designing solutions to face the increase in life expectancy





Creating discussions around risk prevention

Acting for the long term: our commitment

The evolution of the ESG performance of the Group is monitored by specialized external agencies, while an internal "multi-criteria" indicator, included in the top managers' objectives, allows us to monitor the evolution of each entity.





 AXA Group signed two initiatives led under the auspices of the United Nations in 2012.



Insurance

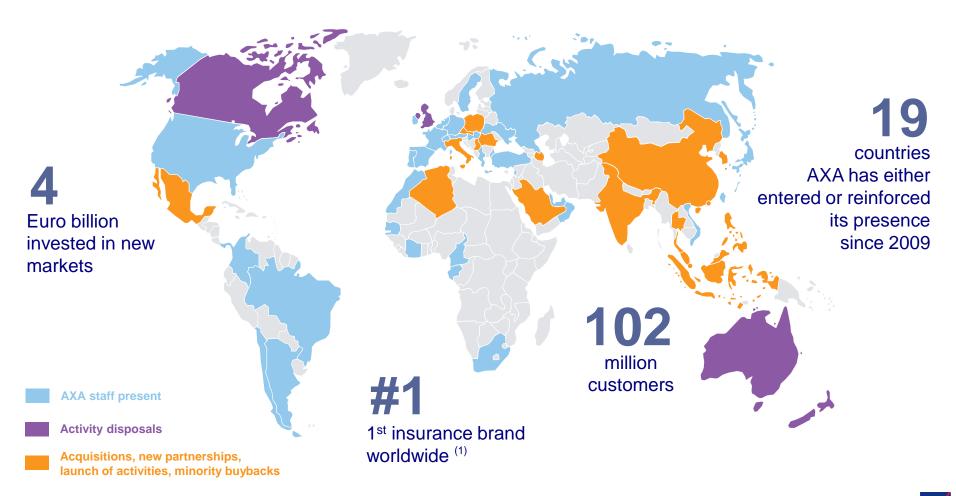


Strengthening our agility...

to optimize our geographical presence



Evolution of AXA's geographical footprint from 2009 to 2012

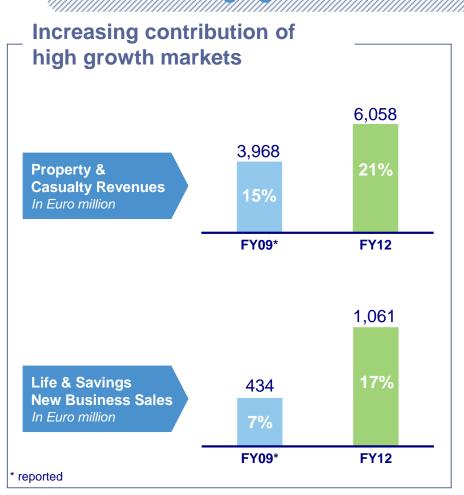


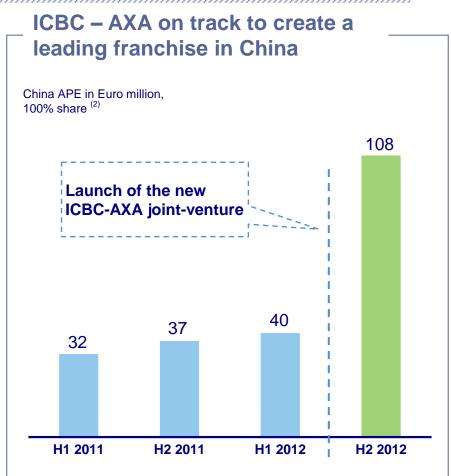
Strengthening our agility...

to leverage pockets of growth in high growth markets



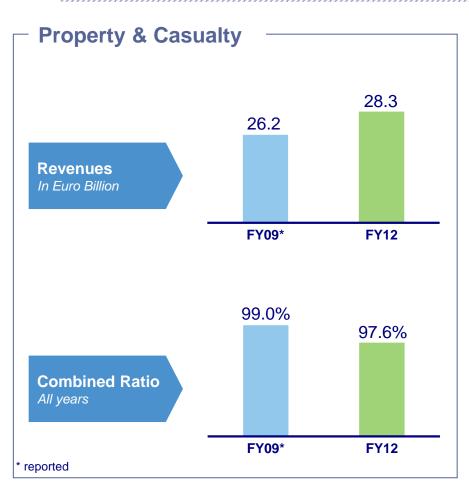
High growth market & business contributionth

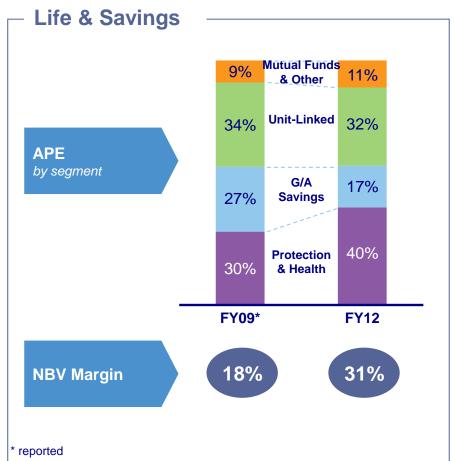






Evolution of insurance sales & margins





2012 Full-Year Earnings



Jacques de Vaucleroy

Global Head of Life & Savings and Health CEO of the Northern, Central and Eastern Europe Region

Member of the Management Committee

Scope overview



A few features

3.9 Euro billion net inflows in 2012

Euro billion benefits paid to Protection & Health customers

6 2 Euro billion new business in 2012

Operations in over 30 countries

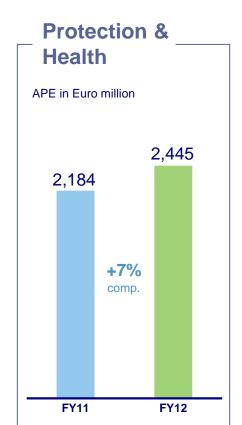


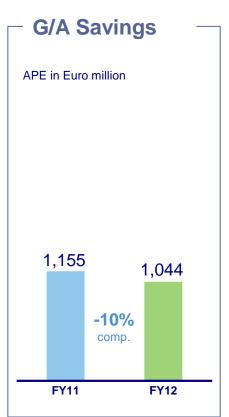


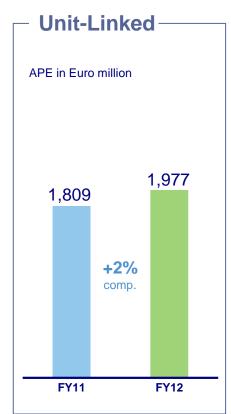
New business sales by activity

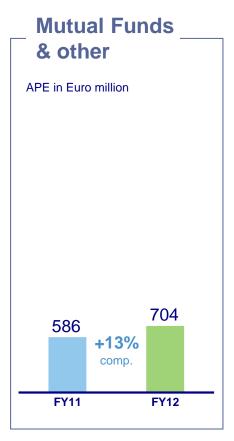
Continued selective growth











New business Sales (APE) FY12 vs. FY11 comp. +3%

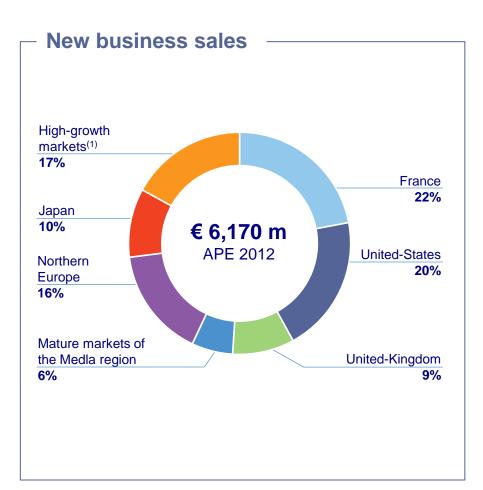
New business margin FY12

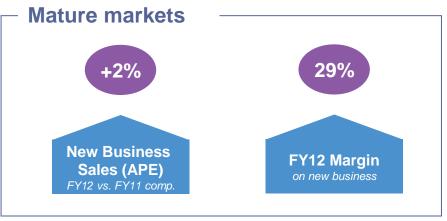
31%

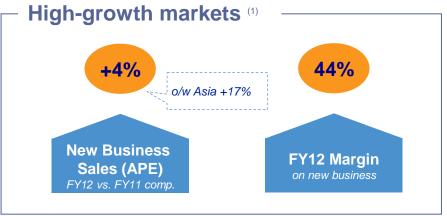
New business sales by market segment

Acceleration in the second half of the year





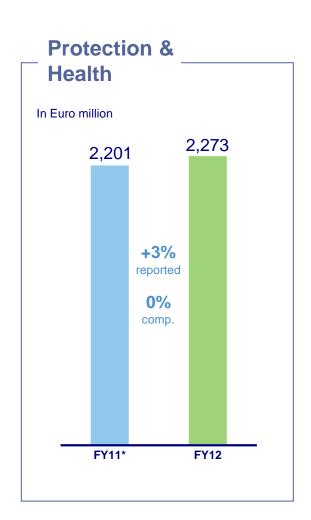


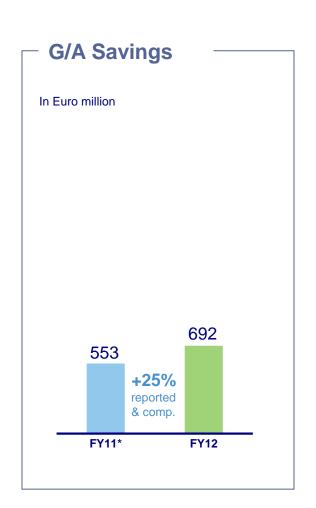


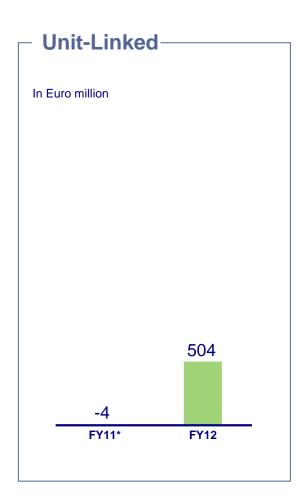
Underlying earnings by activity (pre-tax)

Two thirds of the earnings come from Protection & Health









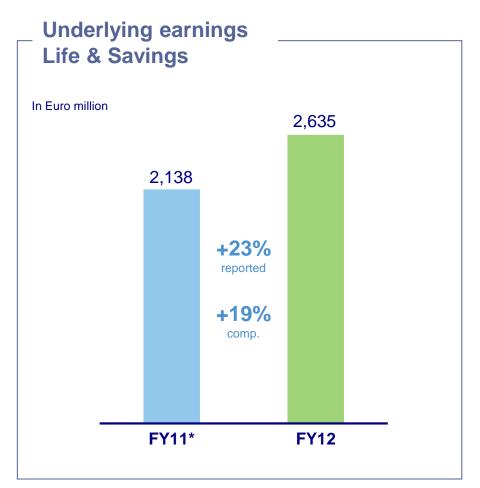


^{*} Restated for the change in DAC accounting methodology adopted retrospectively as at January 1, 2012.

Underlying earnings (post-tax)







Underlying earnings by country/region	2012 In Euro million	Change at constant Forex
France	706	+14%
United-States	522	+107%
Japan	374	+12%
Asia (excl. Japan)	338	+22%
Switzerland	317	+6%
Medla region	162	+60%
Belgium	150	-3%
Germany	120	-36%
Central and Eastern Europe	1	-99%
United-Kingdom	-17	n/a



^{*} Restated for the change in DAC accounting methodology adopted retrospectively as at January 1, 2012.

2012 Full-Year Earnings



Property & Casualty

Jean-Laurent Granier

Chairman & CEO of AXA Global P&C CEO of the Mediterranean and Latin America Region

Member of the Management Committee

Scope overview



A few features

#4 insurer worldwide

euro billion compensation paid in 2012 for the benefit of million customers

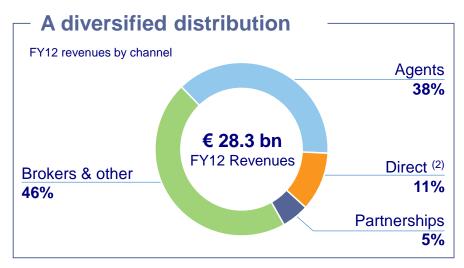
#1

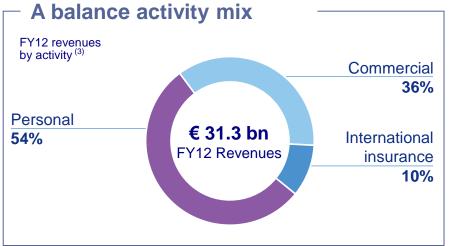
international General Insurer in Asia (1)

6.5 million motor claims paid in 2012

Operations in over 40

#3 Direct insurer in Europe



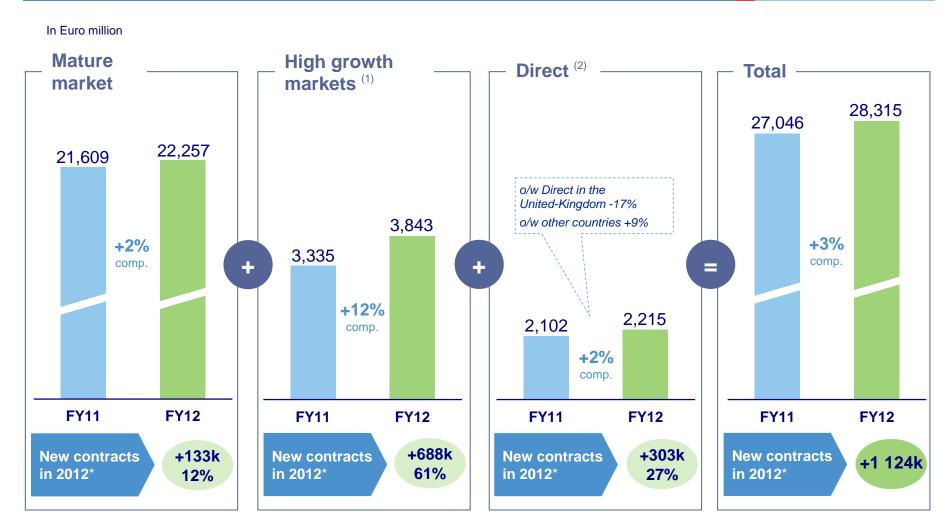


countries

Revenues by market segment

Very good momentum in high growth markets





^{*} Net new personal contracts, expressed in thousands (k).

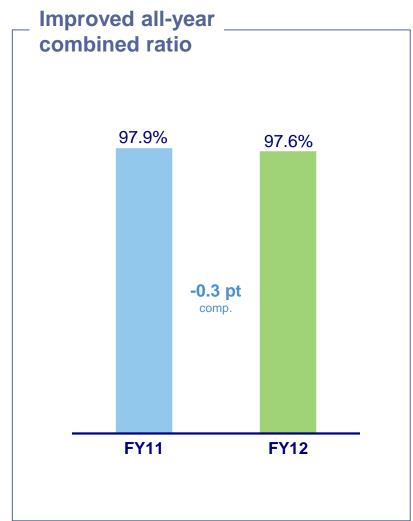


All-year combined ratio

Another year of technical profitability improvement







Focus on large risks

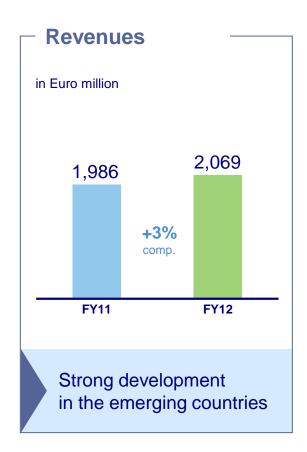
Emerging markets' development strategy

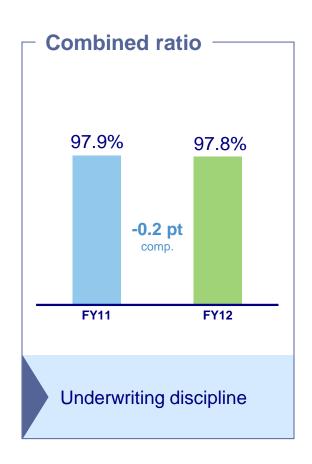


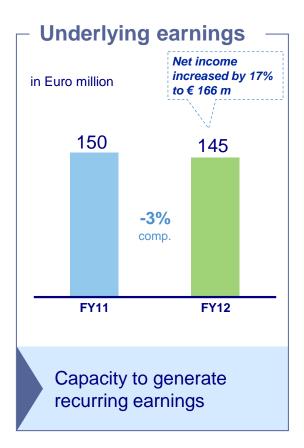


#3 European player

Operations in 90 countries



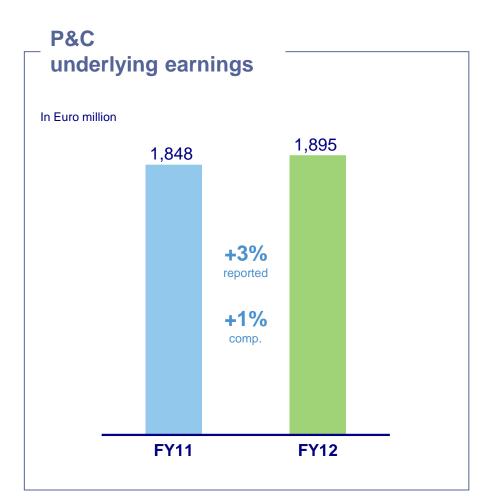




Underlying earnings

Slight increase, the Direct segment becomes profitable





Underlying earnings by country/region	FY12 In Euro million	Change at constant Forex
France	486	-2%
Switzerland	420	+3%
Germany	251	+13%
Medla region	232	-35%
Belgium	222	+57%
United-Kingdom & Ireland	154	-29%
Direct	54	n/a
Central & Eastern Europe	44	+18%
Asia	23	+66%

Continued successful implementation of the strategy reflected by our underwriting discipline and the acceleration in high growth markets and in the Direct business

2012 Full-Year Earnings



Nicolas Moreau
Chairman & CEO of AXA France

Member of the Management Committee

AXA France in 2012



A few features

9 million customers

16%

market share in **Property & Casualty**

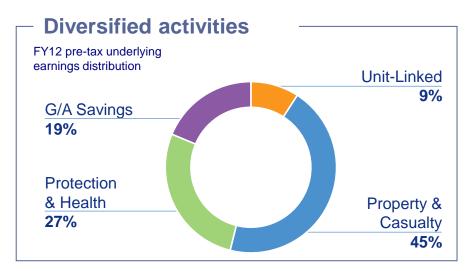
insurer
In Protection &
Health collective
contracts

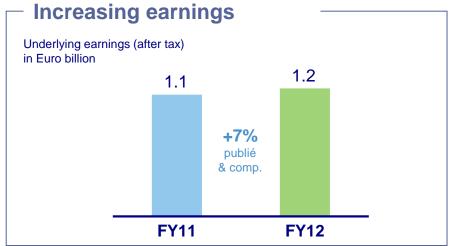
4,400 tied agents⁽¹⁾

19 Euro billion revenues

Commercial insurer

14,000 employees (2)





New business

High sales in our priority segments



Protection & Health

Sales increase in 2012

AXA is the top seller in this segment

Success of new products: Entour'Age (dependency) and Essen'Ciel (funerary)





Property & Casualty

Revenue increase in 2012

Improved Combined Ratio by 0.5 pt in 2012

95.1%



Success of the service Auto à Domicile, included in contracts

Unit-Linked

Sales increase in 2012

Success of the new product AXA Selectiv'Immo



Share of Unit-Linked in Savings product sales vs. 13% in the market

G/A Savings

Sales increase in 2012

Continued selective strategy in the segment



Net return in 2012 for the G/A fund if both Bonus Euro+ 3-5% requirements are met

Operational transformation





AXA Votre SERVICE

1 Making clear and transparent commitments

2 Comparing ourselves with our peers and seeking our customers' ideas and opinions

Providing online differentiating services to improve customer experience

Quialemeilleurservice.com

Gestion épargne
salariale Décomptes
Service santé
Déménagement

Service à domicile
Climat







Rejuvaneting distribution channels Developing multi-access







2012 Full-Year Earnings



Denis Duverne
Deputy Chief Executive Officer

Scope overview



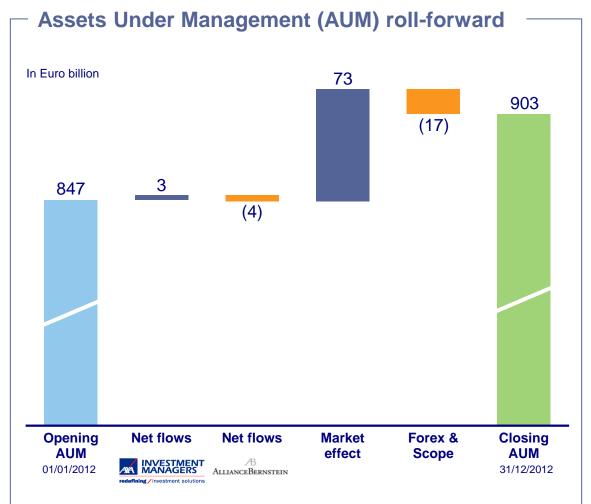
Complementary business models



Assets under management roll-forward

A 56 billion euro increase



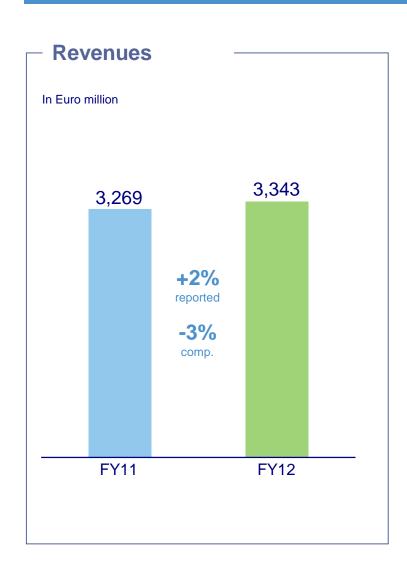


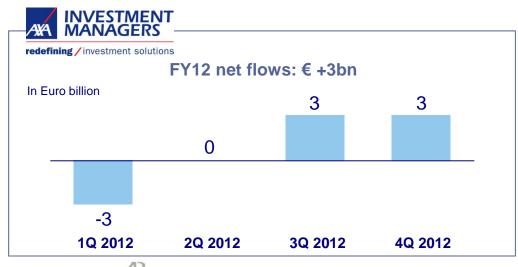
Assets under management	FY11 in Euro billion	FY12 in Euro billion
AXA IM		
Assets managed for AXA	334	365
Third party	178	188
Total	512	554
AllianceBernstein		
Assets managed for AXA	92	104
Third party	242	246
Total	335	349
Total AXA IM + AB	847	903
Other AXA companies	218	213
Total AXA Group	1,065	1,116

Revenues and net flows evolution







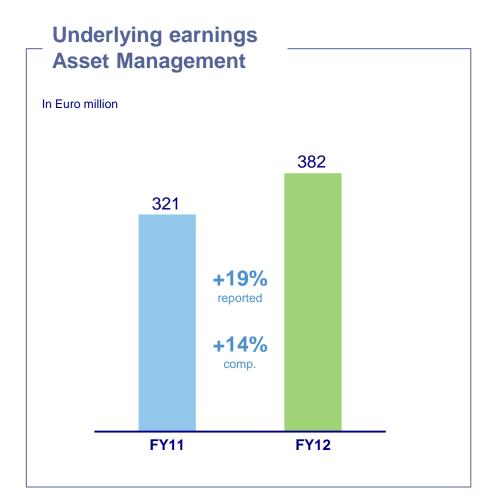




Underlying earnings

High growth driven by cost efficiency





Underlying earnings by asset manager	2012 in Euro million	Change at constant Forex
AXA IM	223	+1%
AllianceBernstein	159	+39%

2012 Full-Year Earnings



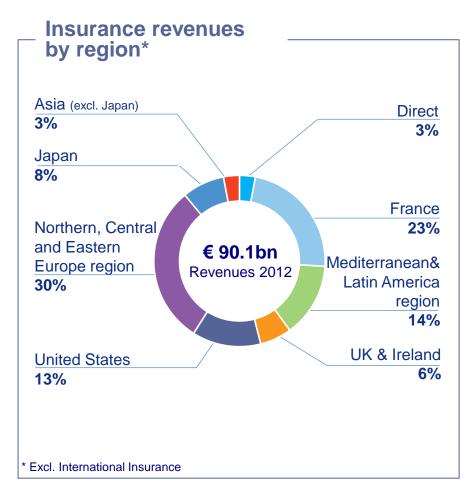
Denis Duverne
Deputy Chief Executive Officer

Revenues

Performing mature markets and acceleration in high growth markets



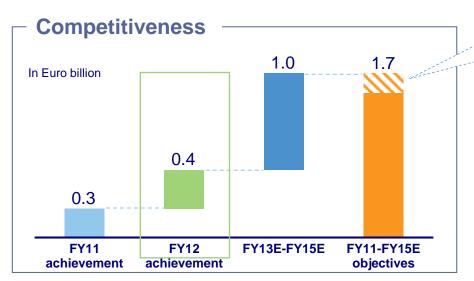
Revenues by segment in Euro million	FY11	FY12	Change comp.
Life & Savings	52,431	55,016	+3%
Property & Casualty	27,046	28,315	+3%
Asset management	3,269	3,343	-3%
International insurance	2,876	2,987	+3%
Banking & holdings	485	466	-3%
Total revenues	86,107	90,126	+2%
		+5% reported	



Focus on operational efficiency

More competitive and efficient, to the benefit of our customers





€ 0.2 bn potential savings identified in addition to our initial Ambition AXA objectives

Well on-track on our productivity gain objectives...

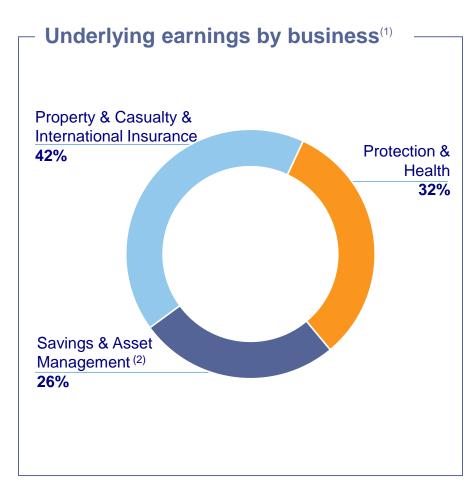


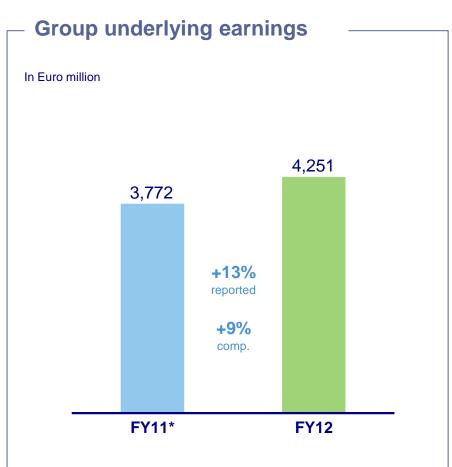
... while continuing to invest in our business to better serve our clients

Underlying earnings

Progression reflecting the resilience of our insurance activities and the net recovery of the savings and asset management businesses









^{*} Restated for the change in DAC accounting methodology adopted retrospectively as at January 1, 2012

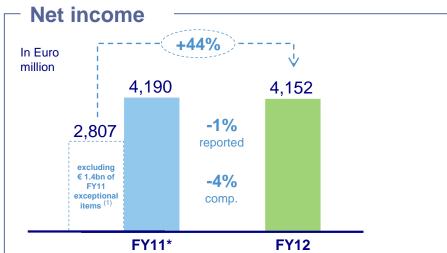
Adjusted earnings & net income

Very good performances excluding exceptional items





The increase of the adjusted earnings is mainly driven by the increase of the underlying earnings as well as higher realized capital gains and lower impairments.



Net income evolution is mainly driven by the increase of the adjusted earnings, more than offset by the non-repeat of Euro 1.4 billion FY11 exceptional items⁽¹⁾.



^{*} Restated for the change in DAC accounting methodology adopted retrospectively as at January 1, 2012

Dividend

Dividend is increasing to 0.72€ per share





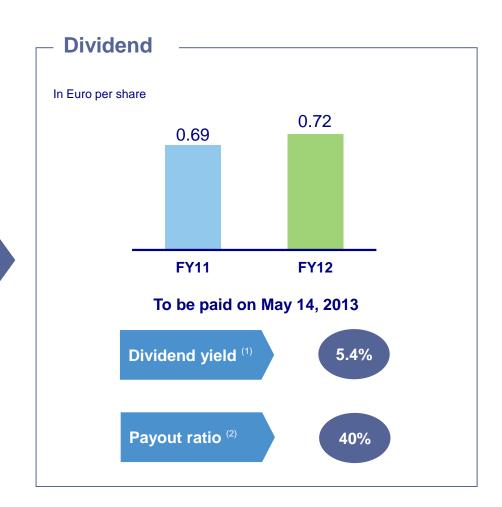
Operating Free Cash Flows up to € 4.7 bn



Increased adjusted earnings



Robust balance sheet



2012 Full-Year Earnings

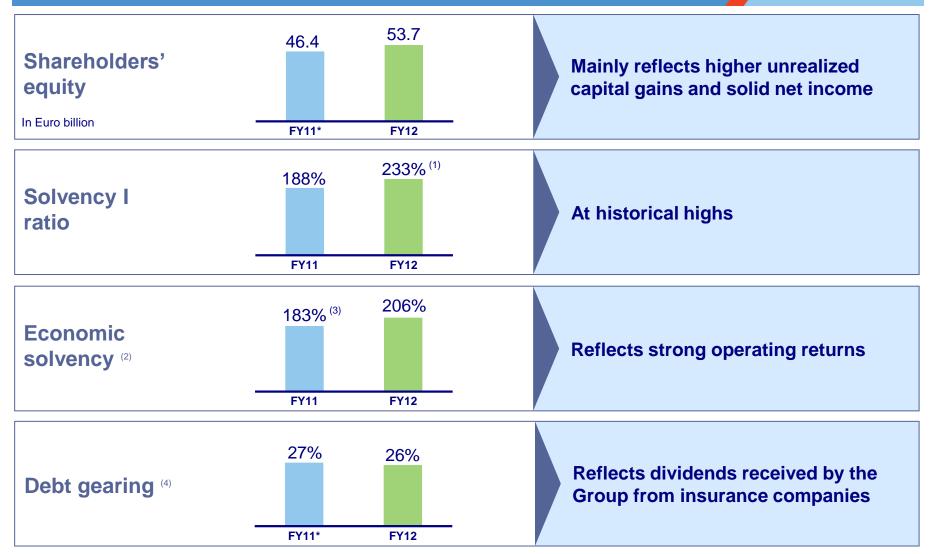
Balance sheet indicators

Denis Duverne
Deputy Chief Executive Officer

Main financial strength indicators







^{*} Restated for the change in DAC accounting methodology adopted retrospectively as at January 1, 2012



General Account invested assets

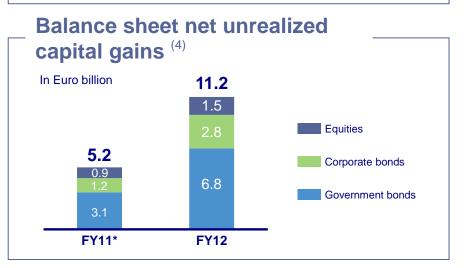






Changes in asset allocation

- Net inflows, investment income and maturities: invested mainly in corporate and government bonds
- Mark to market: fixed income assets benefiting from interest rates decrease and general spread tightening across most major European govies



^{*} Restated for the change in DAC accounting methodology adopted retrospectively as at January 1, 2012



2012 Full-Year Earnings



Henri de Castries
Chairman & Chief Executive Officer

Main achievements in 2012



Ambition AXA: halfway there and well on track

Growth and performance

- Underlying Earnings +9%
- Adjusted Earnings +28%
- Dividend up to 0.72 €
- Adjusted Return on Equity 13.3%
- Solvency I at 233% +45 pts
- Economic Solvency at 206% +23 pts
- Shareholders' equity at € 53.7 bn +16%
- Debt gearing at 26%

Stronger balance sheet

Ambition AXA: successful roll-out

- Selectivity shift towards products that address ever-evolving client needs
 - Acceleration in high growth markets and segments
 - Efficiency reinforced to improve our competitiveness
 - United States: contribution to Group's Life & Savings underlying earnings 20%
- Asset Management: 2012 Q4 net inflows
 €+7bn

Crisis-borne issues addressed

2012 Full-Year Earnings



2012 Key figures



in Euro million unless otherwise noted	FY11	FY12	Change on a reported basis	Change on a comparable basis
GROUP: KEY FIGURES				
Total revenues	86,107	90,126	+5%	+2%
Underlying Earnings	3,772	4,251	+13%	+9%
Adjusted Earnings	3,460	4,548	+31%	+28%
Net Income	4,190	4,152	-1%	-4%
P&C: KEY FIGURES				
Total revenues	27,046	28,315	+5%	+3%
All-year combined ratio	97.9%	97.6%	-0.3pt	-0.3pt
Current year combined ratio	99.6%	98.8%	-0.8pt	-0.8pt
Underlying Earnings	1,848	1,895	+3%	+1%
L&S: KEY FIGURES				
Total revenues	52,431	55,016	+5%	+3%
Net inflows (in € bn)	3.3	3.9		
New business sales (APE)	5,733	6,170	+8%	+3%
NBV margin	25.2%	31.2%	+6.1pts	+5.5pts
Underlying Earnings	2,138	2,635	+23%	+19%
AM: KEY FIGURES				
Total revenues	3,269	3,343	+2%	-3%
Underlying Earnings	321	382	+19%	+14%
BALANCE SHEET				
Shareholders' equity	46,417	53,664	+16%	
Solvency I ratio	188%	233%	+45pts	
Economic capital ratio	183%	206%	+23pts	
Debt gearing	27%	26%	-1pt	

SRI ratings







2012	Human Resources	53 % (+)
	Human Rights	52 % (+)
	Community involvement	44 % (+)
	Environment	65 % (+)
	Business behaviour	53 % (+)
	Corporate Governance	49 % (=)
	Vigeo index inclusion	Aspi, Europe 120 and France 20

	2012	1-year trend	
Overall score	74% (sector avg.: 48%)	Stable ->	
Social	65% (sector avg.: 41%)	+2 pts 🛪	
Environmental	80% (sector avg.: 46%)	-5 pts 🐿	
Economic	77% (sector avg.: 61%)	-2 pts 🐿	
DJSI inclusion	Yes (World + Europe)	Stable ->	
Yearbook ranking	Bronze	Stable ->	

See also www.axa.com/en/responsibility/strategy-commitments/sri/



Notes

Page 3

- 1. Full Year 2012.
- 2. As of December 31, 2012.
- 3. 2009 to 2012 Interbrand ranking.
- 4. Full Year 2012 insurance underlying earnings, excluding international insurance.
- 5. Pre-tax Full Year 2012 underlying earnings, excluding holdings.
- 6. Including G/A Savings, Unit-Linked and Banking.

Page 8

- 1. Before the capital increase with preferential subscription rights of Q4 2009.
- 2. Net of proposed 2012 dividend to be paid in 2013.

Page 11

1. 2009 to 2012 Interbrand ranking.

Page 12

1. In Property & Casualty, contribution of high growth markets (Morocco, Mexico, Turkey, Gulf, Hong Kong, Singapore, Malaysia, Russia, Ukraine, and Poland (excl. Direct)) and Direct markets (AXA Global Direct (France, Belgium, Spain, Portugal, Italy, Poland, South Korea and Japan) and Direct in the United-Kingdom). In Life & Savings, contribution of high growth markets (Hong Kong, Central and Eastern Europe (Poland, Czech Republic, Slovakia and Hungary), South-East Asia (Singapore, Indonesia, Philipoines and Thailand). China. India. Morocco, Mexico and Turkey).

2. Group share went down from 51% to 27.5% in July 2012.

Page 17

1. In Life & Savings, high growth markets are: Hong-Kong, Central & Eastern Europe (Poland, Czech Republic, Slovakia and Hungary), South-East Asia (Singapore, Indonesia, Philippines and Thailand), China, India, Morocco, Mexico and Turkey.

Page 21

- 1. Ranking among international insurers in Asia excl. Japan. Source: AXCO, AXA estimates. Pro forma of the HSBC transaction, incl. non-consolidated entities, incl. South Korea direct business.
- 2. Direct network sales include Direct operational entity sales and direct sales from other entities.
- 3. Including revenues from International Insurance.

Page 22

- 1. In Property & Casualty, high growth markets are: Morocco, Mexico, Turkey, Gulf, Hong-Kong, Singapore, Malaysia, Russia, Ukraine and Poland (excluding Direct).
- 2. Direct business markets are : AXA Global Direct (France, Belgium, Spain, Portugal, Italy, Poland, South Korea and Japan) and Direct in the United-Kingdom.

Dama 27

- 1. Tied agents, generalists or specialized (notably Agents "Prévoyance et Patrimoine").
- 2. 10,000 administrative staff and 4,000 commercial staff.

Page 38

Pre-tax 2012 underlying earnings, excluding holdings.

Page 39

1. 2011 exceptional items: 2,326 Euro million exceptional realized gains on disposed businesses (Euro 902 million exceptional realized gains on the sale of AXA Canada, Euro 798 million from exceptional realized gains on the sale of the 15.6% stake in Taikang Life and Euro 626 million exceptional realized gains on the AXA APH transaction) and Euro -943m goodwill reduction attributable to US Accumulator Variable Annuity book of business.

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- 1. Based on share price as at December 31, 2012.
- 2. Based on Adjusted Earnings, net of undated debt interest charges.

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- 1. Net of proposed 2012 dividend to be paid in 2013.
- 2. AXA internal economic model calibrated based on adverse 1/200 years shock.
- 3. Including LIS equivalence
- 4. (Net financing debt + undated subordinated debt) divided by (shareholders' equity incl. undated subordinated debt excl. FV in shareholders' equity + net financing debt).

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- 1. FY12 invested assets referenced in page 57 of the financial supplement are Euro 677 billion including notably Euro 147 billion of Unit-linked contracts, Euro 34 billion related to the banking segment.
- 2. Mainly Private Equity and Hedge Funds.
- 3. Asset backed securities, Policy loans and Mortgage loans & other (residential loans (Euro 12 billion), commercial & agricultural loans (Euro 10 billion) and Agency Pools (Euro 3 billion)).
- 4. Excluding Forex movements, minority interests and other.

Definitions

2012 financial statements are subject to completion of audit procedures by AXA's independent auditors.

AXA's FY12 results have been prepared in accordance with IFRS and interpretations applicable and endorsed by the European Commission at December 31, 2012.

Adjusted earnings, underlying earnings, Life & Savings EEV, Group EV and NBV are non-GAAP measures and as such are not audited, may not be comparable to similarly titled measures reported by other companies and should be read together with our GAAP measures. Management uses these non-GAAP measures as key indicators of performance in assessing AXA's various businesses and believes that the presentation of these measures provides useful and important information to shareholders and investors as measures of AXA's financial performance. For a reconciliation of underlying and adjusted earnings to net income please refer to appendix 6 of the press release published on February 21, 2013 and available on www.axa.com.

AXA Life & Savings EEV consists of the following elements: (i) Life & Savings Adjusted Net Asset Value (ANAV) which represents tangible net assets (it is derived by aggregating the local regulatory (statutory) balance sheets of the life companies and reconciled with the Life & Savings IFRS shareholders' equity). (ii) Life & Savings Value of Inforce (VIF) which represents the discounted value of the local regulatory (statutory) profits projected over the entire future duration of existing liabilities.

Life & Savings New Business Value (NBV) is the value of the new business sold during the reporting period. The new business value includes both the initial cost (or strain) to sell new business and the future earnings and return of capital to the shareholder.

AXA Group EV is the sum of Life & Savings EEV and Shareholders' Equity of other businesses